Comprehensive Program Review Self-Study Ed.S. Early Childhood Education

Columbus State University September 2005

Executive Summary for the Ed.S. Early Childhood Education Program

Major Findings of the Program's Quality and Productivity

Program Quality: Very Strong

In February 2005, a continuing approval review of the College of Education was conducted by a Board of Examiners (BOE) consisting of representatives from the National Council for Accreditation of Teacher Education (NCATE) and the Georgia Professional Standards Commission (PSC). The 2000 NCATE Standards and the Georgia 2000 Standards were used to assess the unit and its programs. The BOE judged all standards to be met for the unit and for all initial and advanced programs. Overall, the M.Ed. Early Childhood Education program is strong and prepares highly qualified teachers who are able to use their enhanced knowledge and expertise in their schools, districts, and state.

Program Productivity: Satisfactory

Beginning in 2002, enrollment in the Ed.S. program has experienced a decline, and efforts are underway to increase the enrollment. The Ed.S. program in Early Childhood Education ranks third in average enrollment (5 students per year) among the six Ed.S. programs housed in the Department of Teacher Education. Courses are offered on a one- or two-year cycle, and enrollment in required courses is good. This helps to contribute to the cost-effectiveness of the department. Enrollment in the Ed.S. Early Childhood program has included a high percentage of women (85%), and on average, 75% of the program's majors since Fall 2001 have been white, and 25% have been black. There have been no International, Asian, Hispanic, American Indian, or Multi-Racial students in the program during this time period.

The number of Ed.S. degrees conferred each year in Early Childhood Education is small (on average 2.5 per year) and has experienced a decline over the past four years. Among the six Ed.S. programs offered in the Department of Teacher Education, the Ed.S. Early Childhood Education program ranks third, however, in average number of degrees conferred. The number of Ed.S. Early Childhood degrees conferred by CSU is low, but comparable to the number of degrees conferred by other USG state universities. As the only USG institution within a 90 mile radius of Columbus that offers an education specialist degree in Early Childhood Education, CSU provides teachers in its service region an opportunity that they might not have otherwise, to gain expertise and leadership abilities in Early Childhood Education.

List of Recommendations for Improving Program Quality

Though the program quality is very strong, we continue to look for ways to make improvements. Current initiatives include:

- Align coursework with the new Georgia Performance Standards for Early Childhood (2005-2006). Work will be supported by a PRISM mini-grant.
- Consider ways to connect the content of the graduate early childhood coursework to the P-5 curriculum (ongoing).
- Complete the development of a Model Early Childhood Classroom in Jordan Hall to be used to model innovative teaching and materials (ongoing).

List of Recommendations for Improving Program Productivity

The Early Childhood Education Program Advisory Committee (PAC) will oversee the following efforts to improve the curriculum, courses, and resources offered to teachers.

- Align coursework with the new Georgia Performance Standards for Early Childhood (2005-2006). Work will be supported by a PRISM mini-grant.
- Explore ways to provide additional support for students in graduate early childhood courses (ongoing).
- Consider ways to connect the content of the graduate early childhood coursework to the P-5 curriculum (ongoing).
- Work to recruit teachers into the graduate program. Efforts are underway to consider
 additional ways to recruit students for the graduate programs. Additionally, faculty will
 be meeting with the graduating seniors and working with teachers in our Partner Schools
 to recruit for the graduate programs.

Conclusion about the Program's Viability at CSU

Though small, the Ed.S. Early Childhood Education program at CSU is a viable one. As indicated by the evaluation of the NCATE/PSC Board of Examiners in February 2005, the quality of the program is very strong. All NCATE/PSC standards were judged to be met for all initial and advanced programs. In addition, program quality is enhanced by special opportunities available at CSU. Early Childhood Education majors have access to resources and professional development opportunities offered through the Columbus Regional Mathematics Collaborative (CRMC), Child Care Resource and Referral Agency (CCRRA), Center for Quality Teaching & Learning (CQTL), and the Center for Assessment and Reading Education (CARE).

The viability of the program is also ensured by the collaborative relationship that exists between the College of Education, Early Childhood Education program, and P-12 teachers. Representatives from each of these groups work together to make improvements to the early childhood education programs at CSU and to impact early childhood education in our region. The Ed.S. program in Early Childhood Education is a valuable resource for teachers in our region who want to grow professionally and develop leadership abilities in the field of early childhood education. Students in the Ed.S. program take what they learn and apply it in their own classrooms and districts to help their students learn.

Graduates of the Ed.S. Early Childhood Education program are also a valuable resource for our undergraduate program in early childhood. A substantial number of program graduates teach in systems served by CSU, especially Muscogee County. Our graduate programs in early childhood have helped to create a cadre of leaders within our Partner School Network. Graduates often serve CSU as pre-student teaching cooperating teachers and cooperating teachers for student teaching. They are an invaluable asset in assisting with the development of our undergraduates.

Though small, the number of Ed.S. Early Childhood degrees conferred by CSU is comparable to the number of degrees conferred by other USG state universities. As the only USG institution within a 90 mile radius of Columbus that offers an education specialist degree in Early Childhood Education, CSU provides early childhood teachers in its service region an opportunity

to gain expertise and leadership abilities in early childhood education. This is an opportunity that they might not have if CSU did not offer this degree program. With the need to provide highly-qualified teachers, we need to provide every possible opportunity for teachers to grow professionally and enhance their knowledge and skills in early childhood education.

Program Improvement Plan

In response to the findings of the Comprehensive Program Review, the faculty members and administrators of the Ed.S. in Early Childhood Education propose the strategies outlined below to improve the quality, productivity and viability of the program. These strategies will be facilitated by the Early Childhood Education Program Advisory Committee (PAC).

Departmental Plans and Priorities	CPR Indicator	Projected Timeline
1. Refine the College of Education Recruitment Plan to focus on specific methods for recruiting graduate students	Productivity Viability	2006-2007
from diverse backgrounds	D 1	2006.0
2. Explore various funding sources to provide scholarships for students seeking advanced degrees in Early Childhood Education	Productivity Viability	2006-Ongoing
3. Align appropriate graduate courses with the Georgia Performance Standards (GPS) to make the individual courses as well as the program highly attractive to prospective graduate students who will be implementing the GPS.	Quality Productivity Viability	2006-2007
4. Continue to connect the content of the graduate Early Childhood courses to the Early Childhood (P-5) curriculum	Quality Productivity Viability	2006-Ongoing
6. Combine the Ed.S. programs in the Department of Teacher Education under a common degree title (as appropriate) that allows students to concentrate in a specific content area	Productivity Viability	2006-2008

The resources needed to accomplish these priorities should be minimal. Departmental resources will be allocated as necessary to accomplish these plans. Priority 2 will require the assistance of individuals in the Office of University Advancement to develop endowments which provide scholarships for graduate students. The Early Childhood Program Coordinator will be provided one course release time each academic year to provide leadership to these activities. The Program Coordinator will communicate additional resource requests as needed to the appropriate administrator within the College of Education at Columbus State University.

Summary Recommendation and Supporting Rationale

Recommendation: Maintain the Program at the Current Level

The program quality is very strong, but the number of degrees conferred each year is small. There are factors beyond our control that have an impact on the Ed.S. program. Since teachers can get an advanced degree in any field and receive an increase in pay, some of the early childhood teachers in our service region have chosen to pursue advanced degrees in an area other than early childhood.

As previously mentioned, CSU will continue to work to improve the current Ed.S. program in Early Childhood Education by responding to new initiatives (e.g., Georgia Performance Standards), improving the curriculum, providing better support and resources for students, and intensifying recruitment efforts. By enhancing the quality of the program, we hope to attract more potential students.

I. Program Overview

The Ed.S. program in Early Childhood Education provides advanced professional and pedagogical studies that enhance the knowledge, skills, and dispositions of classroom teachers. In early childhood education courses, professional courses, and field experiences, candidates have multiple opportunities to demonstrate excellence in teaching, scholarship, and professionalism. The Early Childhood Education program is consistent with the mission of the College of Education (COE) to achieve excellence by guiding individuals as they develop proficiency, expertise, and leadership to strengthen individuals, families, education programs, communities, and community agencies. The COE Conceptual Framework provides the overall foundation and direction for the COE and is reflected in the broad goals of the early childhood education program. These goals are summarized below.

Upon completion of the program of study, students completing the Ed.S. program in Early Childhood Education will be able to:

- 1. curriculum theory, models, and design appropriate for implementation in settings for young children (scholarship);
- 2. developmentally appropriate instructional strategies appropriate for diverse young learners, their learning styles, and their environments (teaching);
- 3. a self-selected area of professional interest conducive to assuming leadership roles within a school setting (scholarship & professionalism);
- 4. methods, techniques, and instruments appropriate for assessment of young children and their programs, facilitators, and environments (teaching);
- 5. problem solving resources, skills, and techniques necessary for sound decision making in early childhood environments (scholarship & professionalism);
- 6. contemporary theory and research in cognition, social-emotional development, and physical growth as applied to diverse young children in multicultural societies (scholarship);
- 7. technological resources for instruction, management, media development, and problem solving (teaching).

The goals of the Ed.S. program in Early Childhood Education reflect the belief that candidates should display *proficiency* before they enter advanced study and should develop and demonstrate *expertise* (M.Ed.) and *leadership* (Ed.S.) as they complete their programs.

The Ed.S. program in Early Childhood Education helps CSU to accomplish its mission of serving the educational needs of a diverse region. By preparing highly qualified teachers, the program helps to improve the quality of education and the quality of life in the institution's service area.

II. Summary Findings of the Program's Overall Quality

In February 2005, a continuing approval review of the College of Education was conducted by a Board of Examiners (BOE) consisting of representatives from the National Council for Accreditation of Teacher Education (NCATE) and the Georgia Professional Standards Commission (PSC). The 2000 NCATE Standards were used to assess the unit and its programs. The BOE judged all standards to be met for the unit and for all initial and advanced programs. Following is a summary of the findings taken from the BOE final report.

Standard 1: Candidate Knowledge, Skills, and Dispositions

Assessment data from Praxis I, Praxis II, GPA's, MAP evaluations, exit examinations, and national licensing exams indicate that teacher candidates know their subject matter and candidates for other school roles know their fields, both of which are aligned with professional, state, and institutional standards. MAP evaluations and the Disposition Evaluation Form give evidence that candidates and other school personnel know how to teach their subject matter and can deliver information in a clear and meaningful way so that all students learn.

Areas for Improvement: Candidates in Art Education, Biology, Chemistry, and French do not demonstrate content mastery.

Rationale: While overall more than 80 percent of the candidates in the unit have passed their respective content licensure exams, fewer than 80 percent of candidates in Art Education, Biology, Chemistry, and French passed their respective content licensure exams. Note: Chemistry and French had only one program completer each over the past three years.

Standard 2: Assessment System and Unit Evaluation

The unit maintains a comprehensive assessment system for the initial and advanced levels to ensure the systematic collection of data, providing opportunities for the unit to analyze, evaluate, and improve the quality of programs, unit operations, and candidate performance. The assessment systems reflect the conceptual framework and are aligned with INTASC and NBPTS standards as well as specialty professional associations. The unit utilizes information technologies to effectively collect and aggregate data for candidate, program, and unit improvement.

Standard 3: Field Experiences and Clinical Practice

All of the unit's programs which prepare candidates to become teachers or fill other roles as members of the education profession include field work/clinical practice as an integral part. Use of the MAP Evaluation Instrument and the Dispositions Evaluations which connects with the Conceptual Framework supports the work of the unit and provides scaffolding so that candidates acquire the knowledge, skills, and dispositions needed by those who are in professional education roles. Candidates are also surrounded by experienced, caring, competent professionals representing both the University and P-12 partners. Innovations such as the use of information technology for scheduling and tracking candidate progress in a very flexible and comprehensive database, the STEADY new teacher mentoring program, and the refinement of the Partner School Network enhance to quality of the program and its graduates.

Standard 4: Diversity

The unit has clearly defined its candidate dispositions related to diversity, and these dispositions are assessed throughout required coursework in the initial and advanced programs. Three of the 32 unit faculty represent diversity. The diversity of candidates in unit programs roughly mirrors that of the university and service area as a whole. Because of the racial and ethnic diversity in the university's service area, initial and advanced candidates also work with a broadly diverse population of P-12 students.

Areas for Improvement: The college has not been successful in recruiting and retaining a diverse faculty.

Rationale: Even though efforts have been made to recruit additional minority faculty, currently there are three minority faculty in the unit. While this constitutes a slight improvement from 1998, a significant impact has not been made to ensure that candidates have the opportunity to work with diverse faculty.

Standard 5: Faculty Qualifications, Performance, and Development

Unit faculty have extensive academic backgrounds. Eighty-four percent (84%) of the full-time faculty, and seventeen percent (17%) of the part-time faculty hold terminal degrees while the remaining faculty either are working to complete doctoral studies or have master's degrees. Unit faculty are effective teachers who model best teaching practices in their areas of specialty. Most faculty have been engaged in scholarly activities and service activities to the local, state, regional, national, and international communities. All full-time tenured and non-tenured faculty are systematically and annually evaluated by their department chair, personnel committee, unit dean, and throughout the university input system. The faculty serve on committees and boards at the university and in the local community. They are also involved in local, state, and national professional associations. The unit has an expectation of professional growth/development of both full-time and part-time faculty, and faculty concur with the expectation by attending workshops and conferences, reading journals, and conducting research.

Areas for Improvement: Part-time faculty are not systematically evaluated.

Rationale: There is no systematic process for evaluating part-time faculty across the unit.

Standard 6: Unit Governance and Resources

The unit has the responsibility for authority for the delivery of the preparation of all professional educators. Systems and processes are in place to ensure that all constituencies are represented in the design, delivery and assessment of unit programs. Facilities, personnel and budget are adequate to meet the needs of candidates, faculty and programs. The unit does not require part-time faculty who teach or supervise student teachers to attend an orientation/training session on the conceptual framework or the use of the disposition or MAP rubrics.

Areas for Improvement: Not all part-time faculty are adequately trained on assessments used to evaluate candidates.

Rationale: The unit cannot ensure that part-time faculty have the requisite knowledge and skills to effectively assess candidates.

III. Summary Findings of the Program's Overall Productivity

Beginning in 2002, enrollment in the Ed.S. program has experienced a decline, and efforts are underway to increase the enrollment. The Ed.S. program in Early Childhood Education ranks third in average enrollment among the six Ed.S. programs housed in the Department of Teacher Education. Courses are offered on a one- or two-year cycle, and enrollment in required courses is good. This helps to contribute to the cost-effectiveness of the department. Enrollment in the Ed.S. Early Childhood program has included a high percentage of women (85%), and on average, 75% of the program's majors since Fall 2001 have been white, and 25% have been black. There have been no International, Asian, Hispanic, American Indian, or Multi-Racial students in the program during this time period.

The number of Ed.S. degrees conferred each year in Early Childhood Education is small and has experienced a decline over the past four years. Among the six Ed.S. programs offered in the Department of Teacher Education, the Ed.S. Early Childhood Education program ranks third, however, in average number of degrees conferred. The number of Ed.S. Early Childhood degrees conferred by CSU is low, but comparable to the number of degrees conferred by other USG state universities. As the only USG institution within a 90 mile radius of Columbus that offers an education specialist degree in Early Childhood Education, CSU provides teachers in its service region an opportunity that they might not have otherwise, to gain expertise and leadership abilities in Early Childhood Education.

III A. Enrollment of Students in the Program

The enrollment pattern for the Ed.S. program in Early Childhood is shown in Table 3.1.

	2001-2002	2002-2003	2003-2004	2004-2005
Full-Time	2	1	1	0
Part-Time	11	4	0	1
Total	13	5	1	1

Table 3.1 Number of Declared Majors in Ed.S. Early Childhood Education- Fall Semester

Beginning in 2002, enrollment in the Ed.S. program has experienced a decline. Efforts are underway to increase the enrollment.

Table 3.2 shows the total enrollment in all Ed.S. programs housed in the Department of Teacher Education at CSU. Among the six Ed.S. programs listed in the table, the Ed.S. Early Childhood Education program ranks third in average student enrollment.

Program	2001-2002	2002-2003	2003-2004	2004-2005	Avg. Over
					Four Years
Middle Grades Education	19	15	10	12	14
Secondary Mathematics	8	7	8	5	7
Early Childhood Education	<i>13</i>	5	1	1	5
Secondary English	1	5	3	8	4.25
Secondary Science	2	3	1	2	2

Secondary Social Science	2	2	2	1	1.75
Total	45	37	25	29	34

Table 3.2 Number of Declared Majors in Ed.S. Programs – Fall Semester

The Early Childhood Education Program Advisory Committee (PAC) oversees the Ed.S. program in Early Childhood and works to improve the curriculum, courses, and resources offered to teachers. Currently, we are aligning coursework with the new Georgia Performance Standards for Early Childhood in an effort to help prepare teachers to teach with the new standards. By responding to current initiatives and mandates, we hope to recruit more teachers into the Ed.S. program.

III B. Annual Degree Productivity of the Program

As indicated in Table 3.3, the number of Ed.S. degrees conferred each year in Early Childhood Education is small and has experienced a decline over the past four years. Among the six Ed.S. programs offered in the Department of Teacher Education, the Ed.S. Early Childhood Education program ranks third, however, in average number of degrees conferred.

Program	2001-2002	2002-2003	2003-2004	2004-2005	Avg. Over Four Years
Middle Grades Education	7	5	10	4	6.5
Secondary Mathematics	2	2	5	2	2.75
Early Childhood Education	4	5	1	0	2.5
Secondary English	0	5	0	2	1.75
Secondary Science	2	1	1	0	1
Secondary Social Science	0	0	2	0	0.5
Total	15	18	19	8	15

Table 3.3 Number of Degrees Conferred – Fiscal Year

III C. Program Completion Efficiency & Graduation Rate

Table 3.4 shows the graduation rates for all Ed.S. programs housed in the Department of Teacher Education at CSU.

Program	2001-2002	2002-2003	2003-2004	2004-2005
Early Childhood Education	31%	100%	100%	0%
Middle Grades Education	37%	33%	100%	33%
Secondary English	0%	100%	0%	25%
Secondary Mathematics	25%	29%	63%	40%
Secondary Science	100%	33%	100%	0%
Secondary Social Science	0%	0%	100%	0%

Table 3.4 Graduation Rate

Graduation rates tend to fluctuate as students complete their programs of study at different rates. The graduation rates for the Ed.S. Early Childhood Education program tend to be consistent with the rates for most other Ed.S. programs.

Providing a quality program in Early Childhood Education is the primary concern of Early Childhood Education faculty. We will continue to make every effort to provide meaningful and relevant coursework that prepares teachers with the knowledge, skills, and dispositions to help all students learn. Ongoing efforts to offer additional support and resources to teachers as they work on their Ed.S. degree should ensure that most students who enroll in the program are able to complete it.

III D. Efficiency & Clarity of the Program's Course Requirements

The Ed.S. program in Early Childhood Education requires a professional core (6 credits), an Early Childhood Education concentration core (12 credits), and recommended electives (12 credits). Course requirements for the Ed.S. in Early Childhood Education include the following:

Area 1: Professional Core (6 hrs.)

EDUF 7115 Psychology of Teaching (3)

EDUF 7116 Action Research: Assessing & Monitoring Student and School Achievement (3)

Area 2: Concentration (12 hrs.)

EDEC 7126 Issues in Mathematics Education in Early Childhood (3)

EDEC 7155 Cognitive Development in Young Children (4)

EDEC 7899 Research in Early Childhood (3)

Select two semester hours (7000 level or above) of advisor-approved courses in related area.

Area 3 Electives (12 hrs.)

EDCI 6115 NBPTS Pre-candidacy: Understanding Process/Principles (3) EDCI 6116 NBPTS Candidacy: Preparation & Documentation (3)

Select six semester hours (6000 level or above) in early childhood courses or approved related field studies.

Ed.S. students also complete a Specialist Project as part of their program.

These requirements are communicated online and through the CSU Catalog. At the beginning of each semester, a Graduate Orientation is held for all new graduate students. At this orientation, program requirements are clearly communicated, and the program coordinator and Early Childhood Education faculty work with each student to develop a tentative program of study. Each candidate is assigned a graduate advisor from one of the Early Childhood Faculty members. Subsequently, the advisors communicate with graduate students each semester by email, phone, or face-to-face meetings to update degree progress sheets and advise on course selection.

III E. Frequency and Sequencing of Course Offerings Required for Program Completion

As shown in Table 3.5, courses required in the Ed.S. Early Childhood program are offered on a regular basis. Candidates can complete their programs of study in four semesters, if they so choose.

	Number of Sections Per Semester												
	F 01	Sp 02	Su 02	F 02	Sp 03	Su 03	F 03	Sp 04	Su 04	F 04	Sp 05	Su 05	F 05
EDUF 7115	7	1	1	1	1	1	1	1		1	1		1
EDUF 7116	7	6	5	6	5	4	5	4	4	2	1	3	1
EDEC 7126	1			1			1	1		1	1		1
EDEC 7155		1			1			1					1
EDEC 7899	1	1	1	1	1	1	1	1	1	1	1	1	1
EDCI 6115					1		1	1		1			1
EDCI 6116					1			1		2	1		

Table 3.5 Frequency of Required Course Offerings

III F. Enrollment in the Program's Required Courses

Table 3.6 shows the average enrollment per section for required courses in the Ed.S. Early Childhood program. All Ed.S. students must take EDUF 7115 and 7116, so average enrollments in these courses are higher. Enrollments in EDEC 7126, 7155, and 7899 are the best indicators of enrollment trends in the early childhood program. Enrollment in these courses has declined due to the decline in the number of students in the Ed.S. program. Efforts are underway to increase enrollment in the Ed.S. program, including the consideration of merging with other Ed.S. programs in teacher education with low enrollments.

	Average Enrollment Per Section												
	F 01	Sp 02	Su 02	F 02	Sp 03	Su 03	F 03	Sp 04	Su 04	F 04	Sp 05	Su 05	F 05
EDUF 7115	44	9	9	3	17		8			16	3		11
EDUF 7116	7	30	30	37	27	22	25	7	25		13	37	3
EDEC 7126	10							1		1			
EDEC 7155		4			4								
EDEC 7899	2	2	1		3								
EDCI 6115					1		5			6			2
EDCI 6116					4			2			2		

Table 3.6 Average Enrollment in the Program's Required Courses

The required EDEC courses are offered once or twice a year to help promote enrollment that is high enough that courses do not have to be cancelled. A projected course offerings matrix was developed to help candidates know which courses will be offered each term. This has assisted candidates and faculty in planning programs of study.

III G. Diversity of the Program's Majors and Graduates

Table 3.7 shows the gender and ethnic origin of students in the Ed.S. Early Childhood program. Overall, the student enrollment by gender has been 85% female and 15% male.

On average, 75% of the program's majors since Fall 2001 have been white, and 25% have been black. There have been no International, Asian, Hispanic, American Indian, or Multi-Racial students in the program during this time period.

Gender	2001-2002	2002-2003	2003-2004	2004-2005
Female	12	4	1	0
Male	1	1	0	1
Ethnicity				
Black	3	2	0	0
Hispanic	0	0	0	0
Multi-Racial	0	0	0	0
White	10	3	1	1

Table 3.7 Ethnic and gender diversity among Ed.S. Early Childhood majors

The gender and ethnic origin of program graduates since Fall 2001 is shown in Table 3.8. Overall, 10% of the program graduates have been male and 90% have been female. These figures indicate the typical high percentage of females in Early Childhood Education.

Though 25% of the students enrolled in the Ed.S. Early Childhood Education program have been black, the overall percentage of black students graduating from the program since Fall 2001 is only 20%. The reason for this is unknown at this time. We need to track the black students who enroll in the program to determine if they are dropping out of the program or just taking several years to complete it.

Gender	2001-2002	2002-2003	2003-2004	2004-2005
Female	4 (100%)	4 (80%)	1 (100%)	0
Male	0	1 (20%)	0	0
Ethnicity				
Asian	0	0	0	0
Black	0	2 (40%)	0	0
Multi-Racial	0	0	0	0
White	4 (100%)	3 (60%)	1 (100%)	0

Table 3.8 Ethnic and gender diversity among Ed.S. Early Childhood Education graduates

Students in the Ed.S. program in Early Childhood are from diverse age groups. The majority of students are between 21 and 40 years of age. Table 3.9 shows the age composition of all Ed.S. students in the Early Childhood program since 2001.

Age	2001-2002	2002-2003	2003-2004	2004-2005
21-25	6	8	8	7
26-30	8	6	5	6
31-40	9	7	4	7
41-50	2	3	6	2

51-60	1	1	1	0
Over 60	0	0	0	0
Total	26	25	24	22
Average	30.9	31.3	32.7	31.0

Table 3.9: Age diversity among Ed.S. Early Childhood students

The numbers of students in each age group have remained fairly consistent since 2001 with the average age for Ed.S. students being 31.5 years. There are students entering the Ed.S. program soon after completing their undergraduate degrees, as well as students who teach for some time prior to entering the Ed.S. program. The age diversity adds to the quality of interactions among the Early Childhood students in classes.

III H. Cost-Effectiveness of Instructional Delivery in the Program's Home Department

As shown below in Tables 3.10 and 3.11, the budget for the Department of Teacher Education represented approximately 13% of the total instructional costs for Columbus State University (CSU) from 2001 to 2004. During this time period, over \$1,000,000 of the department budget came from grant funds that, for the most part, supported the work of the Centers of Excellence (see note in Table 3.12). In 2004-2005, the department budget represented 8% of the total instructional costs at CSU. Considering that, in Fall 2004, 1340 (19%) of the 7224 students enrolled at CSU were majoring in a program offered through the Department of Teacher Education, instructional delivery in the department is very cost-effective.

For the programs in early childhood education, the cost per major has decreased each year since 2001. In 2004-2005, the cost per credit was \$143.00 compared to \$162.15 for the institution. The lower cost per credit is due to the large number of students enrolled in early childhood education courses.

	2001-2002	2002-2003	2003-2004	2004-2005
Department Budget*	\$3,116,951	\$3,176,287	\$3,143,501	\$2,032,092
Cost Per Major (Early Childhood	\$3,310	\$3,017	\$2,703	\$1,475
Education Majors)				
(Pro-Rated Expenditures/Number of				
Declared Majors)				
Credit Hours Taught Fall and Spring	3,892	4,479	4,680	5,099
(Early Childhood Education majors)				
Cost per Credit (Early Childhood	\$288	\$269	\$255	\$143
Education majors)				

^{*} Note: Centers of Excellence units (ETTC, CRMC, Child Care R&R and Oxbow Meadows removed from academic departments in FY 2005).

Table 3.10 Instructional Costs for Department of Teacher Education and Early Childhood Education Programs

	2001-2002	2002-2003	2003-2004	2004-2005
Instructional Costs	\$23,311,457.76	\$23,963,598.65	\$23,784,544.59	\$25,240,030.43
Total Credit Hours	116,543	133,777	148,797	155,654
Cost per Credit	\$200.02	\$179.13	\$159.85	\$162.15

Table 3.11 Total Instructional Costs at CSU

By offering the required early childhood education courses in the Ed.S. Early Childhood program on a one- or two-year cycle, the number of students enrolled in these courses is most often high enough to contribute to the cost-effectiveness of the department. In addition, the program requires some of the same courses (e.g., EDUF 7115, EDUF 7116) that are required in other Ed.S. programs. These courses have higher enrollments and thus help to contribute to the cost-effectiveness of the department.

The Early Childhood Education Program Advisory Committee (PAC) oversees the Ed.S. program in Early Childhood Education and works to improve the curriculum, courses, and resources offered to teachers. Currently, we are aligning coursework with the new Georgia Performance Standards for Early Childhood in an effort to help prepare teachers to teach with the new standards. By responding to current initiatives and mandates, we hope to recruit more teachers into the Ed.S. program to make it more cost-effective.

III I. Program's Responsiveness to State Needs and Employer Demand for Program Graduates

Most graduates of the Ed.S. Early Childhood program are already teaching in an elementary school classroom. The expertise and leadership abilities gained through the Education Specialist program contributes to these teachers' effectiveness in their schools and districts. Graduates of the Ed.S. program who were not previously employed have had no trouble finding teaching jobs in early childhood.

After graduating from Columbus State, teachers, counselors, and leaders are asked to complete a survey about their preparation at CSU. Data from the most recent survey indicated that 84% (n = 31) of the graduates who responded to the survey felt that they had a thorough understanding of how to teach and perform their professional duties. A similar survey of employers of Early Childhood Education alumni revealed that employers feel that CSU graduates are prepared when they enter the teaching profession. Table 3.12 shows the results of the employer survey.

	Content Pedagogy	Diversity	Communication	Technology	Professionalism
Well Prepared	60.0%	66.0%	63.0%	63.0%	86.0%
Prepared	40.0%	26.0%	30.0%	23.0%	10.0%
Somewhat Prepared	0.0%	6.0%	6.0%	10.0%	3.0%
Poorly Prepared	0.0%	0.0%	0.0%	0.0%	0.0%
Undecided	0.0%	0.0%	0.0%	3.0%	0.0%
Not Applicable	0.0%	0.0%	0.0%	0.0%	0.0%

Table 3.12 Employer Survey Results – Early Childhood Education Alumni (N = 30)

Graduates of the Ed.S. Early Childhood Education program are also a valuable resource for our undergraduate program in early childhood. A substantial number of program graduates teach in systems served by CSU, especially Muscogee County. Our graduate programs in early childhood

have helped to create a cadre of leaders within our Partner School Network. Graduates often serve CSU as pre-student teaching cooperating teachers and cooperating teachers for student teaching. These graduates are an invaluable asset in assisting with the development of our undergraduates.

To ensure that the Early Childhood Education program is responsive to state needs, we are engaged in the following efforts:

- aligning coursework with the new Georgia Performance Standards for Early Childhood in an effort to help prepare teachers to teach with the new standards,
- working through the Partner School Network to meet specific needs and provide extra help and service to the students and teachers in our Partner Schools.
- working to tie Early Childhood coursework to P-5 standards and requirements.

III J. Position of the Program's Annual Degree Productivity among Comparable USG Programs

As indicated in Table 3.13, among the four USG state universities that offer an education specialist degree in Early Childhood Education, CSU ranks third in average number of degrees conferred. CSU is the only USG institution within a 90 mile radius of Columbus that offers an educational specialist degree in Early Childhood Education.

Institution	FY 2001	FY 2002	FY 2003	FY 2004	Avg. of Four Years
State Universities					
Georgia Southwestern State University	18	23	19	37	24.25
University of West Georgia	15	41	10	10	19
Columbus State University	1	4	5	1	2.75
Augusta State University	1	0	0	4	1.25
Regional and Research Universities					
Valdosta State University	1	33	1	70	26.25
Georgia State University	15	33	19	15	20.5
University of Georgia	5	6	3	2	4
Georgia Southern University	0	2	1	2	1.25

Table 3.13 Ed.S. Early Childhood Education Degrees Conferred by Institution

III K. This Program's Contribution to Achieving CSU's Mission

The Ed.S. program in Early Childhood Education helps CSU to accomplish its mission of serving the educational needs of a diverse region. By preparing highly qualified teachers for preschool through fifth grade, the program helps to improve the quality of education and the quality of life in the institution's service area.

The third strategic planning goal of the University is "to support select mission areas that will strengthen Columbus State University as a distinguished academic institution." One of the selected missions is educator preparation. Thus, the program serves the educational needs of a diverse region by preparing highly qualified teachers who often teach in the local school system, thereby helping to improve the quality of education and the quality of life in the institution's service area. Additionally, a collaborative relationship exists with many local school systems (Partner School Network) and many of the program's field experiences are in schools with underserved populations. This relationship enhances the unique image of the university and provides creative opportunities for students.

An annual evaluation of the program is completed each year by the program coordinator to assess how well the program is meeting established goals. In this evaluation, a matrix is completed that outlines the connection between the goals for the University, COE, Department, and the Program. These evaluations can be found on file in the Department of Teacher Education.

IV. Conclusion about the Program's Viability at CSU

Though small, the Ed.S. Early Childhood Education program at CSU is a viable one. As indicated by the evaluation of the NCATE/PSC Board of Examiners in February 2005, the quality of the program is very strong. All NCATE/PSC standards were judged to be met for all initial and advanced programs. In addition, program quality is enhanced by special opportunities available at CSU. Early Childhood Education majors have access to resources and professional development opportunities offered through the Columbus Regional Mathematics Collaborative (CRMC), Child Care Resource and Referral Agency (CCRRA), Center for Quality Teaching & Learning (CQTL), and the CARE Center.

The viability of the program is also ensured by the collaborative relationship that exists between the College of Education, Early Childhood Education program, and P-12 teachers. Representatives from each of these groups work together to make improvements to the early childhood education programs at CSU and to impact early childhood education in our region. The Ed.S. program in Early Childhood Education is a valuable resource for teachers in our region who want to grow professionally and develop leadership abilities in the field of early childhood education. Students in the Ed.S. program take what they learn and apply it in their own classrooms and districts to help their students learn.

Graduates of the Ed.S. Early Childhood Education program are also a valuable resource for our undergraduate program in early childhood. A substantial number of program graduates teach in systems served by CSU, especially Muscogee County. Our graduate programs in early childhood have helped to create a cadre of leaders within our Partner School Network. Graduates often serve CSU as pre-student teaching cooperating teachers and cooperating teachers for student teaching. They are an invaluable asset in assisting with the development of our undergraduates.

Though small, the number of Ed.S. Early Childhood degrees conferred by CSU has been fairly consistent over the past four years and is comparable to the number of degrees conferred by other USG state universities. As the only USG institution within a 90 mile radius of Columbus that offers an education specialist degree in Early Childhood Education, CSU provides early childhood teachers in its service region an opportunity to gain expertise in early childhood education. This is an opportunity that they might not have if CSU did not offer this degree program. With the need to provide highly-qualified teachers, we need to provide every possible opportunity for teachers to grow professionally and enhance their knowledge and skills in early childhood education.

V. Program Improvement Plan

The Early Childhood Education Program Advisory Committee (PAC) will oversee the following efforts to improve the curriculum, courses, and resources offered to teachers.

- Align coursework with the new Georgia Performance Standards for Early Childhood (2005-2006). Work will be supported by a PRISM mini-grant.
- Explore ways to provide additional support for students in graduate early childhood courses (ongoing).

- Consider ways to connect the content of the graduate early childhood coursework to the P-5 curriculum (ongoing).
- Work to recruit teachers into the graduate program. Efforts are underway to consider additional ways to recruit students for the graduate programs. Additionally, faculty will be meeting with the graduating seniors and working with teachers in our Partner Schools to recruit for the graduate programs.

VI. Summary Recommendation

Recommendation: Maintain the Program at the Current Level

The program quality is very strong, but the number of degrees conferred each year is small. There are factors beyond our control that have an impact on the Ed.S. program. Since teachers can get an advanced degree in any field and receive an increase in pay, some of the early childhood teachers in our service region have chosen to pursue advanced degrees in an area other than early childhood.

As previously mentioned, CSU will continue to work to improve the current Ed.S. program in Early Childhood Education by responding to new initiatives (e.g., Georgia Performance Standards), improving the curriculum, providing better support and resources for students, and intensifying recruitment efforts. By enhancing the quality of the program, we hope to attract more potential students.